

## North Northamptonshire Health and Wellbeing Board

**29<sup>th</sup> November 2022**

<b>Report Title</b>	Integrated Care Northamptonshire Strategy and North Place Delivery
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### List of Appendices

#### Appendix A – Draft Integrated Care Northamptonshire Strategy v3

#### 1. Purpose of Report

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- 1.1. To provide an overview of the development of the Integrated Care Northamptonshire (ICN) Strategy - Live Your Best Life.
- 1.2. To recommend the adoption of the draft ICN Strategy to the Northamptonshire Integrated Care Partnership (ICP) on 1<sup>st</sup> December 2022.
- 1.3 To provide an overview of the progression of the Northamptonshire Integrated Care System development of the 'North Place' as it has moved into it's implementation phase.

#### 2. Executive Summary

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- 2.1 The Department of Health and Social Care (“DHSC”) have published statutory guidance for Integrated Care Systems (ICS) to progress in the development of a five-to-ten-year strategy to support the planning and improvement of health and care. The Northamptonshire Integrated Care Partnership (ICP) has a central oversight role over the strategy.
- 2.2 The guidance proposes that 2022/23 will be a ‘Transition Year’ recognising the time available will limit the breadth and depth of the initial integrated care strategy. It is expected that the five to ten-year strategy will mature and develop over time. The guidance includes statutory requirements which need to be included in the strategy content.

- 2.3 The Northamptonshire Strategy Development Board, accountable to the Northamptonshire Integrated Care Partnership (ICP), has developed the 'Live Your Best Life' high-level strategy to date, encompassing the strategic ambitions and strategic outcomes framework which will be expected to be delivered through the Integrated Care system operating model (**Appendix A**).
- 2.4 The draft strategy has been progressing through a complex system governance route of identified boards for review. Consideration of the alignment of existing and future strategies across Northamptonshire to the emerging Integrated Care Strategy should support a more collaborative approach to delivery of the shared ambition .
- 2.5 The North Place development, overseen by the North Health and Wellbeing Board , is a key component of the ICS operating model which will support the delivery of the strategic ambitions and improvement outcomes required. At the heart of this model are our communities and the services that indirectly influence health and care improvements through the development of the Local Area Partnerships (LAPs) and Community Wellbeing Forums (CWFs).

### **3. Recommendations**

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It is recommended that the North Health and Wellbeing Board:

- 3.1. Review the draft ICN strategy and recommend the adoption of the draft ICN Strategy Live Your Best Life to the Northamptonshire Integrated Care Partnership (ICP) on 1<sup>st</sup> December 2022.
- 3.2. Note the progress of the Integrated Care Partnership North Place development and implementation progress, alongside its role in delivering the strategy.

### **4. Report Background**

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#### **Integrated Care Northamptonshire Strategy**

- 4.1 The DHSC have published statutory guidance for Integrated Care Systems (ICS) to progress in the development of a strategy to support the planning and improvement of health and care.
- 4.2 The Northamptonshire Integrated Care Partnership (ICP) has a central oversight role in the development of the five-to-ten-year strategy to:
- Improve health and care outcomes
  - Reduce inequalities in health and wellbeing outcomes
  - Make best use of public funds
  - Contribute to the social and economic wellbeing of our County
- 4.3 DHSC proposes that 2022/23 will be a 'transition year' recognising the time available will limit the breadth and depth of the development of the initial

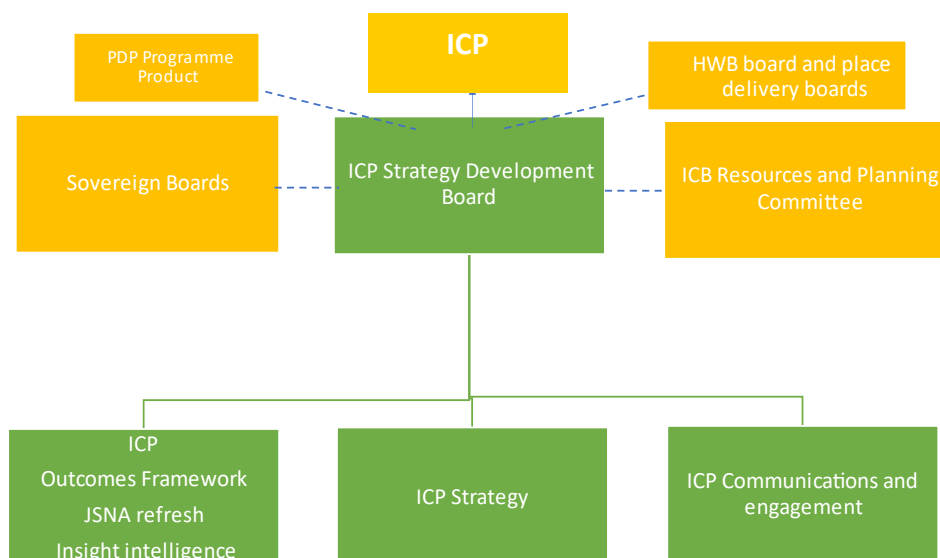
integrated care strategy. It is expected that the integrated care strategy will mature and develop over time.

4.4 The guidance defines statutory requirements which need to be included in the strategy content and includes:

- Strategy based on evidence and needs assessment
- To deliver system-level, evidence-based priorities in the short, medium- and long-term
- Integration of health and social care and wider determinants of health and wellbeing
- Consideration of joint working and opportunity for section 75 agreements.
- Extensive engagement and involvement
- Contents of the strategy to build on existing strategies.
- To publish by December 2022 the content of the Integrated Care Strategy

4.5 The North Health and Wellbeing Board will own and develop a Health and Wellbeing Strategy for North Northamptonshire that will underpin the Integrated Care Strategy, focused on its inequalities, health challenges and solutions that drives local service design, building on the existing strategy. This is a key requirement of the Integrated Care Partnership and will influence the Integrated Care Board's future commissioning plan.

4.6 The Northamptonshire Strategy Development Board has been established to progress the development of the strategy.



4.7 The ten ambitions of the 'Live Your Best Life' strategy are:

1. The best start in life
2. Access to the best available education and learning
3. Opportunity to be fit, well and independent
4. Employment that keeps people and families out of poverty

5. Good housing in places which are clean and green
6. Feel safe in homes and when out and about
7. Connected to family and friends
8. Chance for a fresh start
9. Access to health and social care when they need it
10. Valued for who they are

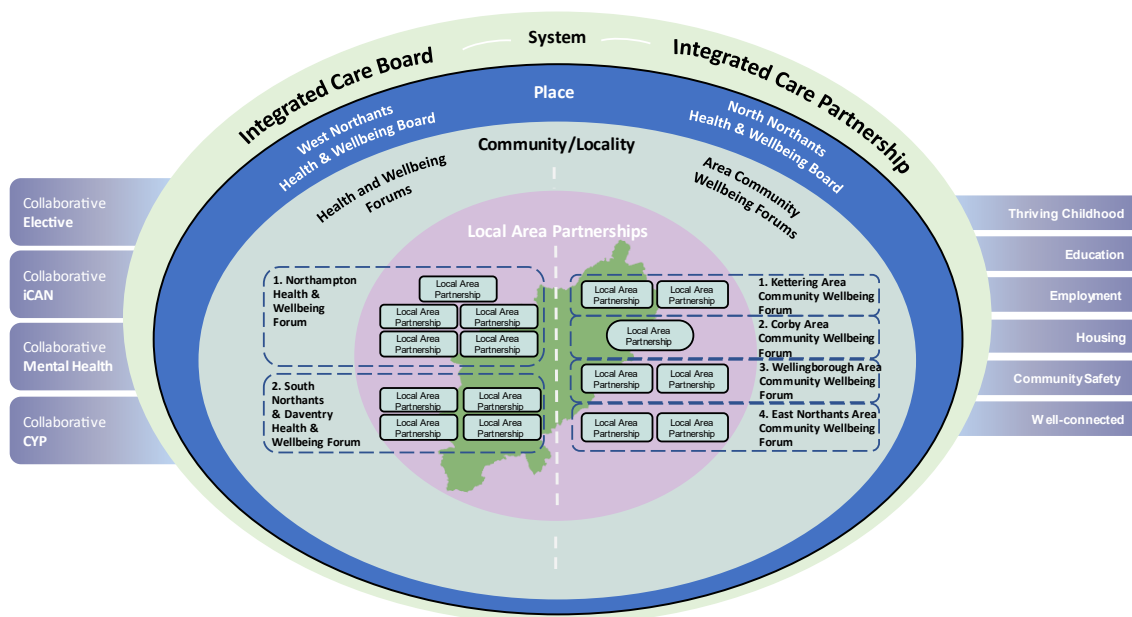
4.8 It is supported by an outcomes framework and delivery model to achieve ten core ambitions key for the people of Northamptonshire to live their best life. The framework describes for each of the ambitions:

- Where we are now
- The approach to achieving the ambition
- The outcomes we want to achieve

4.9 The strategy incorporates existing strategic materials existent with the ICS to anchor the strategy (**Appendix A**).

### North Place Delivery model

4.10 Our Integrated Care Northamptonshire (ICN) system operating model is reflected in the diagram below with the North Place being a key component. This diagram is under review to ensure an equal representation of all delivery components essential for shared successful delivery of the strategy.

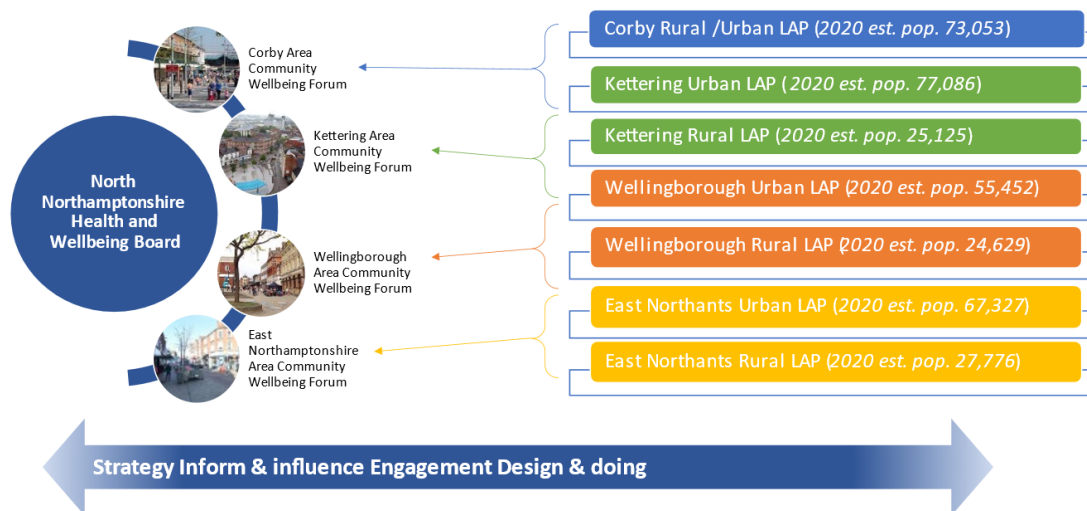


4.11 In North Northamptonshire, we aim to deliver our ten ambitions of the strategy through a joined-up approach across all the organisations and services involved in supporting our population and communities. This will be through a new very

local approach with our communities central to our operating model – our local area partnerships (LAPs).

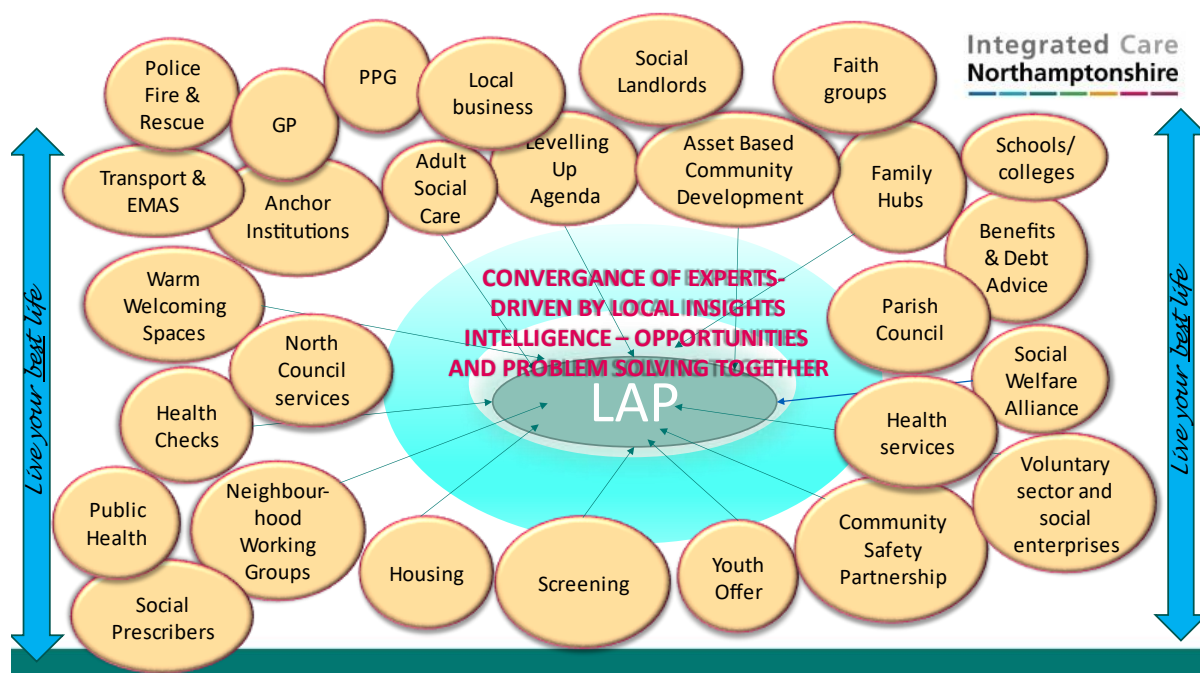
- 4.12 The North Place model consists of seven Local Area Partnerships LAPs which mirror the current electoral ward boundaries and population sizes and four area Community Wellbeing Forums CWFs.
- 4.13 The operating model has been developed with system partners to date through the North Place Delivery Group accountable to the North Health and Wellbeing Board.

### Area Community Wellbeing forums Local Area Partnerships



### Seven Local Area Partnerships LAPs

- They represent local areas and give a voice to residents, translating strategy into local action.
- They empower residents to co-produce new services and solutions for their local area.
- They contribute to system-wide priorities by utilising strong evidence-based information and deep local insight from frontline services and communities.
- They empower local leaders to take accountability for local action.



## Four Community Wellbeing Forums CWFs

- They consolidate the views of residents, local providers and local area partnerships and have a key function in collaborative, community involvement and engagement.
- They unblock challenges and identify at scale opportunities for their areas.,
- Through oversight of the Local Area Partnerships, they ensure their priorities are represented throughout the system.
- Local leaders influence policy to access the right resource and capabilities to deliver their functions.
- They support our collaboratives by identifying and co-ordinating community assets across health, care and wider determinant of health partners to co-produce services and pathway (re-) design.

## North Place implementation

- 4.14 The four CWFs were launched in November 2022. All four forums have unanimously identified a problem for their populations in that there is no collective grip and understanding of all the community engagement, involvement and communication activities underway in their areas. So what are our communities saying to us? This will be the first problem to resolve.
- 4.15 All LAPs will be launched by 16<sup>th</sup> December 2022. Each LAP (Local Area Partnerships) will have a LAP (Local Area Partnerships) profile consisting of:
- Demographics and Deprivation
  - Population estimates, projections, ethnicity and vulnerable populations.

- Overall deprivation levels and components of deprivation
- Wider determinants of health
- Housing, Education, Income, Employment, Crime, Connectedness
- Health outcomes
- Physical and mental health outcomes (adults and children)
- LAP assets
- Physical assets (including GPs, pharmacies, leisure, green spaces, schools, libraries, faith groups)
- Community assets (eg CVS organisations, local networks)
- Community priorities
- Summary of feedback from existing engagement

## **5. Issues and Choices**

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- 5.1 The Integrated Care Systems and its requirements are requirements under the legislation laid out in the Act and therefore health and social care bodies are required to have in place the specified governance arrangements for 1<sup>st</sup> July 2022. The structure of the North Place has been developed in consultation with a wide variety of stakeholders and officers have taken these views into consideration as part of the final proposal for the Integrated Care Systems operating model.

## **6. Next Steps**

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- 6.1. The draft Integrated Care Northamptonshire Strategy, incorporating all feedback will be presented to the Integrated Care Partnership on 1<sup>st</sup> December 2022.

## **7. Implications (including financial implications)**

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### **7.1 Resources, Financial and Transformation**

7.1.1 There are currently no identified financial implications.

7.1.2 Staffing resources to facilitate the development of North Place is being managed through existing resources

### **7.2 Legal**

7.2.1 There are currently no legal implications

### **7.3 Risk**

7.3.1 The working model of the governance of the emergent place operating model, the Integrated Care Partnership, the Integrated Care Board and the

collaboratives is being addressed to ensure that the existing statutory governance and decision making of organisations is connected into Integrated Care Strategy operating model decision making.

#### **7.4 Consultation**

7.4.1 The strategy is due to be published in January 2022. Community Wellbeing Forums Communications will play a key role in informing and engaging the public around the creation of the new Integrated Care Northamptonshire Strategy and explaining the objectives, priorities to our local communities and how these will translate into future improved outcomes to meet their health and care needs.

#### **7.5 Consideration by Scrutiny**

7.5.1 No further consideration by scrutiny has been undertaken since the last Health and Wellbeing Board meeting.

#### **7.6 Climate and Environment Impact**

7.6.1 There is currently no identified climate or environmental implications.

#### **7.7 Community Impact**

7.7.1 The development of PLACE will create positive impacts on communities, wellbeing and on our ability to collectively support better outcomes for residents. Key priorities at a local level underpinned by insight data and led by Local Area Partnerships will drive the delivery of services that meet the wider determinants of health supporting people to live their best life in North Northamptonshire.

### **8. Background Papers**

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8.1 None